

**BEFORE THE PUBLIC SERVICE COMMISSION OF UTAH**

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In the Matter of the Application of Questar Gas Company to  
Increase Distribution Non-gas Rates and Charges  
and Make Tariff Modifications

| Docket No 07-057-13  
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TEST YEAR REBUTTAL TESTIMONY OF

ROGER J BALL

5 FEBRUARY 2008

1 Q Are you the same Roger J Ball who filed Test Year Testimony in this Docket on 28  
2 January 2008?

3 A Yes.

4 Q What is the purpose of your rebuttal testimony?

5 A To respond to the direct test year testimony filed on behalf of the UAE Intervention Group  
6 (UAE or Energy Users), the Utah Committee of Consumer Services (CCS or Committee),  
7 and the Division of Public Utilities (DPU or Division), and to amplify my own direct  
8 testimony.

9 Q Have you read the direct testimony filed by UAE witness Higgins, CCS witnesses Orton  
10 and DeRonne, and DPU witness Zenger? If so, please recapitulate some of their points.

11 A Yes. Mr Higgins recommends calendar year 2008 as best reflecting the conditions  
12 Questar Gas Company (Questar, or QGC, or Company, or utility) is likely to encounter  
13 during the rate effective period. Mr Orton advocated an early determination of the test  
14 year by the Commission to optimize the parties' resource utilization. Ms DeRonne  
15 supported that view and recommended that the Commission adopt some measures to  
16 safeguards ratepayers if it selects any future test period. Dr Zenger writes that, subject to  
17 adjustments following audit:

18 The Division has no objections to the use of the test period recommended by the  
19 Company ending June 30, 2009, subject to the conditions explained below.  
20 *On the basis of the evidence* in this particular case, we find the Company's  
21 proposed future test period is *the most defensible test period* to be used in  
22 this case, and it best reflects the conditions that the Company will  
23 encounter when the rates will be in effect.<sup>1</sup>

24 Q What evidence did Dr Zenger adduce to support her conclusion that a July 2008 – June  
25 2009 test year is “the most defensible” period in this case?

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<sup>1</sup> DPU's *Direct Testimony of Joni S Zenger PhD*, 28 January 2008, in this Docket, 07-057-13, lines 35-39.

26 A Dr Zenger wrote that she had examined the test period sought by the Company against  
27 UCA §54-4-4(3), and concluded that it complies with the statute, appeared to be based on  
28 evidence, and to best reflect conditions the utility is likely to encounter during the rate  
29 effective period. However, I was unable to find comprehensive data or analysis  
30 demonstrating that Dr Zenger had compared any other particular test period, much less  
31 all the possible test periods, with that sought by the utility to support her recommendation  
32 that “on the basis of the *evidence*” a twelve-month test period ending 30 June 2009 “is  
33 the *most defensible*” (emphases added). Without actually referring to them, she went on  
34 to address what the Commission identified in a 2004 PacifiCorp general rate case as  
35 “Some of the factors that need to be considered in selecting a test period”,<sup>2</sup> such as  
36 inflation, costs, and efficiency. According to Dr Zenger, all these criteria endorse the  
37 adoption of the test period sought by Questar.

38 Q With regard to QGC’s costs, what did Dr Zenger have to say?

39 A Dr Zenger wrote that “the primary driver of the cost increase is the need to replace  
40 feeder line”.<sup>3</sup> In its 2004 *Order Approving Test Period Stipulation*, one of the  
41 factors the Commission identified as needing consideration was “changes in the  
42 utility’s investment, revenues or expenses”. It appears that Dr Zenger may have  
43 meant that the need to replace feeder line is a primary driver of new *investment*,  
44 rather than *cost* or current expense. All the expenditure associated with replacing  
45 feeder line can be expected, at the appropriate point in time, to be capitalised,  
46 added to rate base and depreciated over the appropriate life of the new plant. It

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<sup>2</sup> *Order Approving Test Period Stipulation*, 20 October 2004, in Docket 04-035-42 *In the Matter of the Application of PacifiCorp for Approval of its Proposed Electric Rate Schedules & Electric Service Regulations*: thirds section, headed *Discussion, Findings and Conclusions*, first paragraph.

<sup>3</sup> DPU’s *Direct Testimony of Joni S Zenger PhD*, 25 January 2008, in this Docket, 07-057-13, lines 272-273.

47 will serve ratepayers for decades, and Questar will have the opportunity to recover  
48 its investment, including cost of borrowing and return to corporate stockholders,  
49 over a matching period.

50 Q Dr Zenger wrote at length, and sympathetically to the utility, about regulatory lag. How do  
51 you respond?

52 A Once a utility investment has been added to ratebase, it can be expected to remain there  
53 until fully depreciated. If its addition to ratebase is advanced, as it would be if a future test  
54 period or out-of-period adjustment is used, so will be the date by which it will likely be fully  
55 written off. If rates are increased before the investment becomes used and useful,  
56 ratepayers will pay for it before receiving matching benefit. If an investment is added to  
57 ratebase after it becomes used and useful, the write-off date will be delayed, and  
58 ratepayers will continue paying for it a bit longer. Generally, though, estimates of plant  
59 lives are quite conservative, so ratepayers continue to benefit from earlier investment for  
60 some time after it has been fully depreciated. So, for customers, the better match of rates  
61 to benefits comes from the use of earlier, perhaps historic, test periods, when the  
62 numbers are more certain. For the utility, any mismatch in borrowed funds is quite  
63 eliminated by the use of other accounting conventions, such as cost-of-work-in-progress,  
64 that result in the utility accruing interest on the money they spend on capital works until it  
65 can be capitalised and added to ratebase along with other project expenditures. There is  
66 no certainty that stockholder funds will be used to finance capital projects during their  
67 construction; borrowing may finance all expenditures during that phase. And utility  
68 stockholders have always been compensated for all their risks, including any associated  
69 with regulatory lag, in the premium they receive in RoE compared with cost of borrowing.

70 Q Does regulatory lag affect ratepayers, too?

71 A It does. When a utility is over earning, ratepayers must wait for reduced rates while the  
72 process operates, and there is no limit – no 240 days or any other period – specified to  
73 protect them.

74 Q Are ratepayers exposed to other risks when a projected test period, or out-of-period  
75 adjustments, are used in ratemaking?

76 A In its 2004 *Order Approving Test Period Stipulation*, the Commission wrote that:

77 For many years our general practice has been to rely on historical test  
78 periods without out-of-period adjustments. A major concern with out-of-  
79 period adjustments is the possible bias and lack of complete information  
80 about offsetting adjustments. Additional concerns discussed in the order in  
81 Docket No. 92-049-05 include the Company's unequalled access to  
82 financial and accounting information and the shifting of risks to ratepayers  
83 of the uncertain future as management action may offset the effects of  
84 regulatory adjustments. Our concerns with future test periods include the  
85 diminished economic examination and accountability, replacement of actual  
86 results of operations data with difficult-to-analyze projections, ability of  
87 parties to effectively analyze the Company's forecasts, dampening of the  
88 efficiency incentive of regulatory lag, playing to the Company's strength  
89 from control of critical information and shifting of the risks of the future to  
90 ratepayers.

91 As the Commission recognised in those earlier orders, the regulatory and rate-setting  
92 process relies entirely upon a utility's books and records. History is replete with  
93 failures of controls over those with the money in their hands. What if additional  
94 expenses, including ones that will be capitalised, are not incurred, and the associated  
95 benefits to ratepayers delivered, as forecast by a utility when a future test period is  
96 adopted? The utility could receive a windfall in revenues, may apply the proceeds to  
97 activities that are not beneficial to ratepayers, including over-earning, and the  
98 regulatory lag that ratepayers will be subject to before rates can be adjusted  
99 downward may be far longer than the utility would have experienced.

100 Q What did Dr Zenger have to say about the Commission's role in selecting the Test Year in  
101 this proceeding?

102 A After quoting UCA §54-4-4(3) in full, a sub-section in which the word "commission"  
103 appears 9 times and the term "public utility" just once, she asserts that "the Company can  
104 select a test period". That is patently not the intent of the statute.

105 Q What do you mean by "all the possible test periods" (line 31, above) in this case?

106 A Questar Gas Company's application offered historic data for one, July 2006 to June 2007,  
107 and projected numbers for another, July 2008 to June 2009. There is no statutory reason  
108 in UCA §54-4-4(3) why a test year must run either July to June, or January to December.  
109 Indeed the use of the "period" rather than "year" in the statute doesn't preclude the use of  
110 something other than 12 months, or mandate that it must commence on the first of a  
111 month or end on the last. Within the bounds of time used by the Company alone, there  
112 are 24 possible 12-month test periods that start on the first and end on the last of the  
113 month.

114 Q Is the Commission limited to considering only test periods mentioned in a utility's  
115 application, or for which the utility has offered data sets?

116 A No. UCA §54-4-4(3)(a) requires the Commission to "select a test period that, on the basis  
117 of evidence, the commission finds best reflects" conditions the utility will encounter during  
118 the rate effective period. It doesn't empower the Commission just to pick one from a  
119 limited range of options offered by a utility. It *shall* select the *best*, and it *shall* do so *on*  
120 *the basis of evidence*. The Division is statutorily required to "provide the commission with  
121 objective and *comprehensive* information, evidence, and recommendations" (emphasis  
122 added). It earlier proposed a later determination of test year after adequate time to study  
123 the issue, and Dr Zenger explained that she had done what she could prior to filing her

124 direct testimony. Questar Gas Company chose to offer data sets for just 2 of at least 24  
125 possible test periods. Dr Zenger examined just one of them. The information, analysis  
126 and recommendations before the Commission are inadequate to meet the statutory  
127 requirement that the Commission base its selection on *evidence*, and without a much  
128 more wide-ranging comparison of alternatives it cannot reasonably find that July 2008 to  
129 June 2009 is the period that *best* reflects conditions during the rate effective period.

130 Q What evidence did Mr Higgins offer in support of his recommendation that the  
131 Commission select calendar 2008?

132 A In addition to the statute mentioned by Dr Zenger, and the Commission's factors she  
133 addressed, he referenced a number of concerns about the use of out-of-period  
134 adjustments that the Commission recorded in its 2004 *Order Approving Test Period*  
135 *Stipulation* (third section, second paragraph). Mr Higgins recommended the selection of  
136 calendar 2008 as the test year in this Docket, explaining that, while this was a fully-  
137 forecasted test period, it did not reach so far as the utility's into the future beyond the  
138 likely date of a Commission order in this Docket. He noted that no data set had yet been  
139 compiled for this third option. Mr Higgins cautioned that embedding forecasts of rising  
140 inflation in rates would make it more likely, and addressed others of the Commission's  
141 criteria that he concluded made his recommended calendar 2008 test period superior to  
142 the one the Company sought. He advanced several other arguments in favour of the test  
143 period he recommended.

144 Q Do you agree with Mr Higgins' assertions that "there is no presumption either for or  
145 against an historical, a mixed, or a future test period" and that future test periods  
146 do not necessarily best reflect rate effective periods, which are necessarily in the  
147 future?

148 A Yes. The first of those is what the plain language of UCA §54-4-4(3) and the legislative  
149 intent statement he quoted says. I entirely agree with Mr Higgins that, since rate-effective  
150 periods have been and are always in the future, the Legislature clearly and certainly did  
151 not intend to *mandate* test periods that were even partially projected. Nor did it limit the  
152 Commission's freedom to consider adjustments sought on the basis of plans and  
153 forecasts on their individual merits. If it is permissible to adjust historic data for "known  
154 and measurable changes" that will likely post-date a test period, it must surely be  
155 permissible to adjust projected data for differences that most certainly occurred prior to it.  
156 The concerns expressed by the Commission in 2004 (quoted at lines 77-90, above),  
157 effectively summarise why future test periods and out-of-period adjustments do not  
158 necessarily best reflect rate effective periods.

159 Q Has Questar Gas Company proposed in this Application to include in rates expenditures  
160 associated with capital projects that it may bring into service during the forecast test year  
161 it seeks in this docket?

162 A Yes. "By June 2009, Questar Gas' total rate base will have increased by approximately  
163 \$211million since December 31, 2002, the end of the test year in the Company's last  
164 general rate case."<sup>4</sup> Professionals in the field are familiar with the concept of three  
165 project management variables: cost, time and quality. If one has to be reduced or  
166 constrained, one or both of the others will inevitably increase. Many people are familiar  
167 with Murphy's Law: anything that can go wrong, will; and some with its extension,  
168 O'Reilly's Law: Murphy was an optimist. Should some delaying factor interpose, the  
169 decision must be made whether to increase expenditure, or sacrifice quality, or defer

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<sup>4</sup> QGC's *Application*, 19 December 2007, in this Docket, 07-057-13 (hereinafter *Application*): II E 1  
*Major Factors Contributing to the Revenue Deficiency, Increased Rate Base*, on page 5.



170 project completion. Often, neither the first or second options are as acceptable as an  
171 extension of time. No one can be certain that the infrastructure promised in this  
172 Application will be timely brought into service, and the Commission should not expose  
173 ratepayers to risks over which they (ratepayers) have no control. QGC, on the other  
174 hand, is receiving a risk premium in its Return on Equity. In seeking certainty of recovery  
175 before bringing the promised facilities on-line, the Company is looking to transfer the risks  
176 of that not happening on time to ratepayers. Mr Higgins has asked for a less aggressive  
177 future test period; Ms DeRonne has asked that ratepayers be safeguarded if the  
178 Commission adopts a future test year; I have proposed that RoE be reduced  
179 commensurate with the quantified risk transferred from stockholders to ratepayers. These  
180 are reasonable proposals that conform with UCA §54-4-4(3), and both the factors and the  
181 concerns identified by the Commission in its 2004 *Order Approving Test Period*  
182 *Stipulation*.

183 Q Do you wish to respond to Mr Orton's recommendation that the Commission select the  
184 test period in this proceeding very early?

185 A I agree that the sooner everyone knows what the test period is to be, the more efficiently  
186 we can all focus our efforts. However, it is more important that the selection be right than  
187 that it be quick. A test year ending 30 June 2009 may be *good*, in that it more closely  
188 matches a rate effective period commencing on 13 August 2008 – if indeed that turns out  
189 to be the rate effective period – than QGC's other data set or calendar 2008. Mr Higgins  
190 has argued persuasively that this last is *better*. But the Commission is required to select  
191 the *best*, and it cannot know what that is based upon just 2 of at least twenty-four data  
192 sets. It will take longer to generate and examine a fuller range of options.

193 Q What did you mean when, on lines 10-12 on page 4 of your direct Testimony, you wrote:  
194 “However, it also seems to lie within the Commission’s UCA §54-7-12(3)(c) authority to  
195 revise Questar Gas Company’s proposed increase to go into effect well after that date”?

196 A UCA §54-7-12(3)(c) provides only that “(i)f the commission fails to enter the commission’s  
197 order granting or *revising* a revenue increase within 240 days after the utility’s schedules  
198 are filed”. There appears to be nothing in the statute to prevent the Commission revising  
199 a proposed revenue increase so that any rate increase would take effect more than 240  
200 days after filing. If the Commission needs more time to adequately examine this  
201 Application, it could therefore issue an interim order at any point before 15 August 2008,  
202 ie within the 240 days, revising the proposed increase for later implementation.

203 Q Do you have any corrections to your direct Testimony, filed on 28 January?

204 A Yes. The sentence that begins on line 17 and ends on line 19 of page 5 should be  
205 extended to read:

206 However, regulatory lag affects ratepayers, too: when a utility is over earning,  
207 ratepayers must wait for reduced rates while the “administrative process”  
208 operates, and there is no limit – no 240 days or any other period – specified to  
209 protect them.

210 Further, the sentences on lines 22 through 26 on page 5 should be amended to read:

211 For some reason, regulators seem to have decided that the Bill requires the  
212 determination whether a utility is over or under earning to be based upon projected  
213 rather than actual numbers. Although §UCA 54-4-4 doesn’t require that, the  
214 perception that it does has apparently already deflected regulators from initiating  
215 at least one case seeking a decrease in QGC’s rates.

216 There is nothing anywhere in that Section, not just sub-section (3)(a) that requires the  
217 assessment of over- or under-earning to be based upon forecast, rather than actual,  
218 expenses and revenues.

219 Q Does that conclude your Test Year Rebuttal Testimony?

220 A Yes, thank you.

CERTIFICATE OF SERVICE

I hereby certify that a true and correct copy of the foregoing Test Year Rebuttal Testimony of Roger J Ball in Docket 07-057-13 was served upon the following by electronic mail on 5 February 2008:

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